ΥN

West Hartford | CT

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PROFILE

Accomplished and broadly skilled **Business Development** and **Global Corporate Strategy Professional** with a valuable complement of financial, legal and entrepreneurial expertise and nearly 20 years of experience helping companies grow revenue and expand market share through innovative M&A, partnerships and ventures. Expert at identifying, securing and closing multimillion-dollar deals across varied cultures (on four continents) and sectors (Financial Services, Manufacturing and Mining/Construction). Uniquely able to understand both the financial and legal impacts of complex, multi-phase transactions. A personable, nimble, visionary leader whose career has been distinguished by driving strategic change and who has earned a reputation as an expert negotiator and a trusted advisor.

SKILLS AND EXPERTISE

Business Development - initiation → close **Problem Solving** - data analytics & design thinking **Cross-Functional Leadership** Mergers & Acquisitions - identification → execution

Marketing Channel Strategy for targeted penetration/reach

Germanic Language Proficiency

PROFESSIONAL EXPERIENCE

JOHNSON CONTROLS INTERNATIONAL, PLC., Milwaukee, WI

2013 - 2016

A multinational conglomerate headquartered in Cork, Ireland that produces automotive batteries, HVAC equipment and building security products and services. (Revenue: USD 30.7 billion)

Executive Director, Mergers & Acquisitions, Strategy and Corporate Development

- Managed all Mergers & Acquisitions for \$10 billion Building Efficiency business, while overseeing global inorganic strategy, including pipeline development and management, and transaction execution
- Played key role in negotiating JCI-Hitachi JV with \$2.8B in annual sales, and ADTI acquisition valued at \$1.6B
- Diversified company portfolio by executing \$2B in acquisitions; and led global, cross-functional teams in five M&A divestitures completed over an 18-month period
- Developed JCI's M&A corporate playbook of best practices in origination and execution of transactions
- Established a framework for transitional services agreements for the Hitachi joint venture (which became the
 company's blueprint) and was the point person for the streamlining and integrating <u>all</u> business operations (HR, IT,
 Production, Compliance, Finance etc.) to ensuring day one readiness post-closing
- Crystalized and drove JCI's IoT (Internet of Things) strategy leveraging the company's big data and buildings
 portfolio to attract key partners with strong IoT capability

CATERPLLAR, INC., Milwaukee, WI

2010-2012

A publicly traded corporation that designs, develops, engineers, manufactures and markets machinery, engines, financial products and insurance to customers via a worldwide dealer network. (Revenue: USD 38.5 billion)

Director of Finance

- Reduced cost over-runs for complex projects by developing an execution blueprint for the largest mining equipment project secured by the company
- Managed post-closing integration initiatives for the acquisition of Terex Mining, and supported the post-close strategy and integration blueprint for Bucyrus into Caterpillar
- Ensured that aggressive revenue and cost synergy targets were met by accurately identifying, analyzing and capturing key performance indicators

ARCELORMITTAL, LTD., London, UK / Johannesburg, South Africa

2008-2010

The largest steel producer in the world (Revenue: 68.3 billion EUR)

General Manager, Mergers & Acquisitions (Africa)

- Oversaw all facets of Merger & Acquisitions, including setting up a new team and defining vertical integration strategies across Southern Africa
- Identified acquisition targets and pursued resource-based opportunities, including greenfield and brownfield mining operations, and performed due diligence on potential acquisitions

Secured and closed transactions worth \$450M over a two-year period

BARCLAYS CAPITAL / ABSA CAPITAL LTD., Johannesburg, South Africa

2007-2008

A multinational bank and financial services company headquartered in London (Revenue: 21.5 billion GBP)

Head of Client Planning & Strategy

- Led a client-focused, high-performing team in identifying and securing new business opportunities while generating profitable revenue growth in key African markets
- Developed a blueprint for ABSA Capital (acquired by Barclays Capital) to execute a client growth strategy for African markets
- Facilitated the change management function to align ABSA Capital with Barclays Capital's international best practice approach to deal origination and execution

SANSARA FINANCIAL SERVICES (Pty) LTD., Johannesburg, South Africa

2005-2007

A boutique corporate and project finance advisory firm established by 4 investment bankers and sold to Macquarie Bank, Australia's preeminent Investment Bank at the time. (Macquarie Bank Assets Under Management: 481.7 billion AUD)

Founder and Director

- Formed this new enterprise (with the three colleagues from HSBC/Andisa with funding from Andisa Capital) and successfully managed key elements of the launch: capital raising, branding, shareholder agreements and recruiting of staff
- Set strategic business goals for the overall firm, and ensured that they were met, with specific executive level oversight on the achievement of business development goals and deal execution
- Negotiated a profitable sale to Macquarie Bank which was looking to enter the growing African market

ANDISA CAPITAL (Pty) LTD, Johannesburg, South Africa

2004-2005

A boutique investment bank established by Standard Bank, one of Africa's top banks (Revenue: 8.6 billion USD)

Associate Director

- Recruited (with three colleagues) out of HSBC to manage execution of complex transactions including: mergers, acquisitions, disposals, joint ventures, fairness reviews and capital-raising
- Led or supported over \$3.5B worth of transactions, and achieved an accelerated career track including two promotions in a single year (2005) in recognition of exceptional performance

HSBC HOLDINGS, PLC, London, UK / Johannesburg, South Africa

2000 - 2004

A multinational bank and financial services company headquartered in London (Revenue: 21.5 billion GBP)

Manager

- Successfully completed HSBC's rigorous global, rotational Executive Management Training Program, while attending (and graduating from) law school
- Gained experience in securities, asset management, strategy & planning, corporate and project finance
- Advised on a variety of transactions including mergers, acquisitions, infrastructure financing, disposals, IPOs, joint ventures, strategic equity partnerships and capital raising

EDUCATION AND CERTIFICATION

University of Virginia - Darden School of Business - Certificate in Design Thinking for Innovation, 2017

Cornell University - Certificate in Data Analytics and Certificate in Business Strategy, 2017, 2013

University of Witwatersrand, South Africa – LLB (Juris Doctor equivalent), 2004

University of Natal, South Africa - Bachelor of Commerce, 1998

OTHER EXPERIENCE

Change the Play, New Haven, CT, Entrepreneurship & Business Mentor for Inner City Students

2017-present

The Zen Collection,., West Hartford, CT, Founding Principal/Executive Director

2016-present

E-commerce venture that designs and markets children's apparel and a self-authored *Values* book series, to promote creativity and positive leadership in children across the globe

Play Africa Children's Museum, Johannesburg, South Africa, Member, Board of Directors

2014-present

White Paper titled "Disruptive Energy Trends in the United States" for Joy Global, Inc. (now a division of Komatsu Mining) resulting in the global diversification of the company's portfolio 2011